

APPENDIX B - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019				2019/2020	2020/2021	2021/2022	2022/2023
		Q4 Working Budget £	Actuals 30 June 2018	Q1 Working Budget £	Variance Q4 Working Budget v Q1 Revised Budget £	Q1 Projection £	Q1 Projection £	Q1 Projection £	Q1 Projection £
SUMMARY									
	Capital Programme Excluding New Build	17,319,530	1,261,456	17,319,530		18,615,880	18,847,610	18,458,690	15,846,080
	New Build	6,914,130	2,580,026	6,914,130		25,034,590	11,657,500	11,498,700	11,809,170
	High Voids Levy					756,360	781,690	807,880	824,840
	Special Projects & Equipment	784,570	612,834	784,570		55,000			
	IT Including Digital Agenda	1,109,570	34,464	1,109,570		281,970	151,890	156,980	156,980
	TOTAL HRA CAPITAL PROGRAMME	26,127,800	4,488,781	26,127,800		44,743,800	31,438,690	30,922,250	28,637,070
HRA USE OF RESOURCES									
	MRR (Self Financing Depreciation)	9,028,270		9,028,270		23,019,913	12,783,153	13,097,830	13,533,025
	Revenue Contribution to Capital	7,675,440		7,675,440		13,416,796	12,952,658	12,135,547	9,321,643
	Unpooled Receipts (BH902)								
	New Build Receipts (BH901)	1,866,400		1,866,400		5,110,377	3,497,250	3,449,610	3,542,749
	Debt Provision Receipts (BH903)	1,157,691		1,157,691		1,191,009	1,207,100	1,095,900	1,079,300
	Section 20 Contribution (BH905)					1,005,705	998,529	1,143,363	1,160,353
	Land Receipts					1,000,000			
	Borrowing	6,400,000		6,400,000					
	TOTAL HRA RESOURCES FOR CAPITAL	26,127,800		26,127,800		44,743,800	31,438,690	30,922,250	28,637,070
	Major Repair Reserve Bought Forward (BH930)	(9,264,380)		(9,264,380)		(12,028,306)	(1,076,496)	(965,336)	(965,336)
	Depreciation (increasing MRR)	(11,792,195)		(11,792,195)		(12,068,104)	(12,671,993)	(13,097,830)	(13,537,895)
	MRR Used (decreasing MRR)	9,028,270		9,028,270		23,019,913	12,783,153	13,097,830	13,537,895
	Major Repair Reserve Carried Forward	(12,028,306)		(12,028,306)		(1,076,496)	(965,336)	(965,336)	(965,336)
	Total RTB Receipts Bought Forward	(10,102,359)		(10,102,359)		(12,350,578)	(12,179,215)	(13,873,457)	(15,019,935)
	Total RTB Receipts Received	(5,973,640)		(5,973,640)		(7,224,382)	(6,473,946)	(6,732,415)	(8,016,856)
	Total RTB Receipts Used by General Fund (Registered Providers)	701,330		701,330					
	Receipts used for Registered Providers					94,359	75,354	1,040,428	1,480,216
	Total RTB Receipts Used by HRA	3,024,091		3,024,091		6,301,386	4,704,350	4,545,510	4,622,049
	Total RTB Receipts Carried Forward	(12,350,578)		(12,350,578)		(13,179,215)	(13,873,457)	(15,019,935)	(16,934,526)

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	CAPITAL PROGRAMME EXCL. NEW BUILD								
	Planned Investment including Decent Homes								
KH157	Decent Homes - Redecs	20,000	342	20,000		20,000	20,000	20,000	20,000
Various1	Decent Homes - Internal Works	2,098,900	565,935	2,098,900		1,731,290	1,705,670	1,802,910	1,779,870
Various4	Decent Homes - Flat Blocks	5,748,870	298,538	5,748,870		12,635,140	12,828,700	12,852,780	11,841,420
KH205	Communal Heating	1,331,320		1,331,320		1,333,030	1,313,300	1,316,820	
KH092	Lift Installation - Inspection & Remedial Works	307,230	3,096	307,230		307,620	303,070	265,390	
KH287	Temporary Lift Provision - Flat Blocks	900,000		900,000					
KH290	Sprinkler Systems - Flat Blocks	2,000,000		2,000,000					
	External Works (MRC Programme)								
KH284	Door Replacement	750,000		750,000					
KH285	Window Replacement	900,000		900,000					
	Health & Safety								
KH085	Fire Safety	81,740	328	81,740		81,400	80,190	80,410	79,380
KH112	Asbestos Management	381,470	188,037	381,470		379,870	374,250	375,250	370,460
KH114	Subsidence	150,000	10,595	150,000		102,540	101,020	101,290	100,000
KH144	Contingent Major Repairs	450,000	44,691	450,000		420,420	425,480	435,560	440,000
	Estate & Communal Area								
KH223	Asset Review - Challenging Assets	814,460		814,460		615,240	606,140	607,770	600,000
KH224	Asset Review - Sheltered (non RED)	812,050	666	812,050		410,160	505,120		
	Other HRA Schemes								
KH174	Energy Efficiency Pilot Projects	25,600	2,635	25,600		15,200	15,150	15,190	15,000
KH094	Disabled Adaptations	547,890	146,592	547,890		563,970	569,520	585,320	599,950
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	17,319,530	1,261,456	17,319,530		18,615,880	18,847,610	18,458,690	15,846,080

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	CAPITAL PROGRAMME NEW BUILD								
KH233	New Build Programme	6,914,130	2,580,026	6,914,130		25,034,590	11,657,500	11,498,700	11,809,170
KH233	Open Market Acquisitions	1,749,244	974,160	1,749,244		4,648,510	9,470,150	11,342,700	11,653,170
KH240	Vincent Court, Fishers Green Road								
KH241	Ditchmore	791,835	25,579	791,835					
KH242	Meredith/ Vardon / Kilner								
KH244	Twin Foxes		69,623						
KH245	March Hare in Burwell Road	773,575		773,575					
KH246	Buy Backs								
Sals	Salaries	156,000		156,000		156,000	156,000	156,000	156,000
KH247	Kenilworth Close	692,760	7,581	692,760		8,000,000			
KH247	Kenilworth Close 1 for 1 Expenditure					6,400,080	2,031,350		
KH290	Wedgewoodway - 2 new properties to be purchased from Metropolitan Housing Ass	440,000		440,000					
KH275	Gresley Way	2,210,716	1,490,808	2,210,716					
KH280	New Project Including Symonds Green		2,031			2,200,000			
KH279	29 Shephall		2,227			870,000			
KH282	North Road	100,000	8,017	100,000		2,760,000			
KH072	L.S.S.O. Buy Back								
KH209	New Build - Archer Road								
	TOTAL CAPITAL PROGRAMME NEW BUILD	6,914,130	2,580,026	6,914,130		25,034,590	11,657,500	11,498,700	11,809,170

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TBA	HIGH VALUE VOIDS LEVY High Value Voids Levy					756,360	781,690	807,880	824,840
	SPECIAL PROJECTS & EQUIPMENT								
	HRA Resurfacing								
KH276	Skipton Close - Resurfacing Parking Areas	23,300	12,584	23,300					
KH277	Kimbolton Crescent - Resurfacing Footpaths/Parking Areas	11,920	6,182	11,920					
	HRA Equipment								
KH015	Supported Housing Equipment	94,460		94,460		55,000			
KH278	Vans for RVS	654,890	594,069	654,890					
	Sub Total Special Projects & Equipment	784,570	612,834	784,570		55,000			

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		£		£	£	£	£	£	£
	INFORMATION TECHNOLOGY								
KH217	Northgate Additional Modules		375						
KH218	ICT Programme (Business Plan)	90,810		133,760	42,950	81,970	151,890	156,980	156,980
KH235	ICT Equipment	23,650			(23,650)	10,000			
KH251	Harmonising Infrastructure Technology (for shared service)	23,920	2,252	23,920					
KH256	Automated Tenancy Contracts TA	6,000			(6,000)				
KH259	Replacement HR & Payroll System	11,780	3,376	11,780					
KH261	Mobile Working - Housing Management	9,180			(9,180)				
KH265	Planned Maintenance Software	4,120			(4,120)				
KH268	Infrastructure Investment	125,240	20,930	125,240					
KH269	New Intranet	37,120	4,727	37,120					
KH283	Housing Improvements			84,000	84,000				
KH260	On-Line Housing Application Form	46,750		46,750					
KH268	Housing Document Management System			240,000	240,000				
	Online Tenants Self-Service			125,000	125,000				
	Total ICT (excluding Digital Agenda)	378,570	31,659	827,570	449,000	91,970	151,890	156,980	156,980
	CTOC								
KH283	Housing Improvements	568,000			(568,000)	190,000			
KH270	Online Customer Account (formerly Capita Advantage Digital)	100,000		100,000					
KH271	Corporate Website - Redesign	51,000		51,000					
KH272	Electronic SMB Reports System		2,805						
KH273	Call Recording	12,000		12,000					
KH288	New CRM Technology			99,000	99,000				
KH289	Future Online Development of Civica Icon Payments			20,000	20,000				
	Total CTOC	731,000	2,805	282,000	(449,000)	190,000			
	TOTAL ICT INCLUDING DIGITAL AGENDA	1,109,570	34,464	1,109,570		281,970	151,890	156,980	156,980